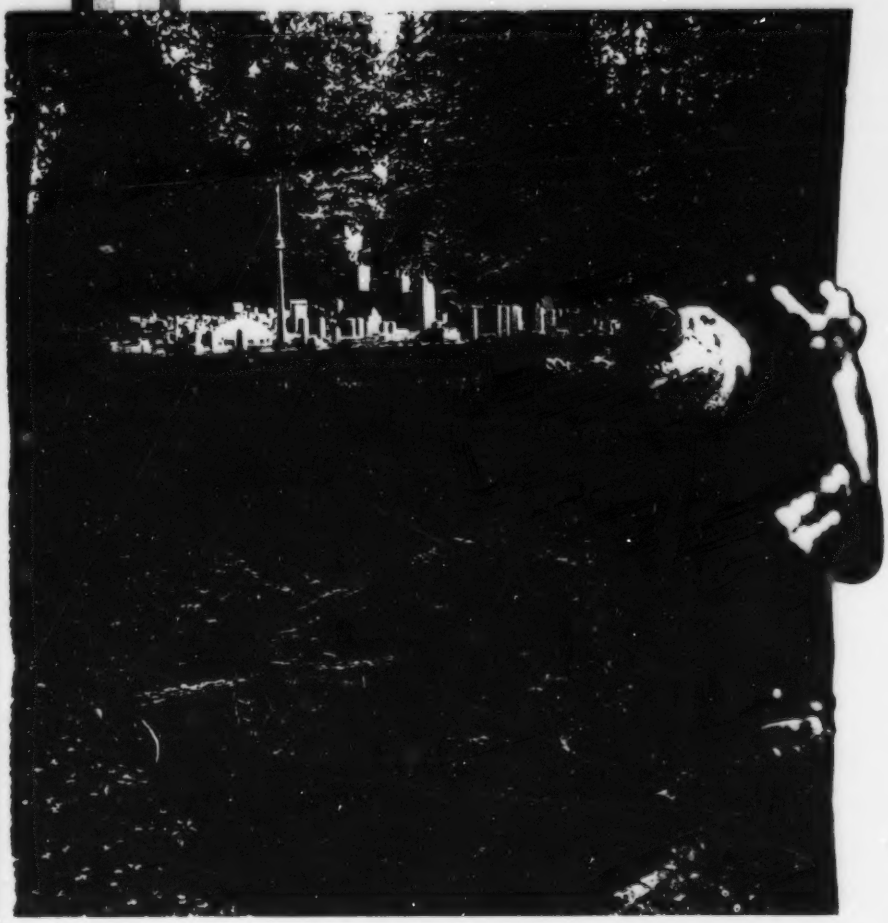
Conservation
TORONTO AND REGION



Renewing and protecting
the natural environment
in our living city and region.

1999 Annual Report

Partners in Conservation

The conservation authority movement has its roots in community interest in natural resource management. It has depended on local initiatives and partnerships. We gratefully acknowledge the assistance of the many groups and individuals who were partners in conservation during 1999. These include our municipal and provincial partners:

City of Toronto
Township of Adjala-Tosorontio
Town of Mono
The Regional Municipality of Durham
The Regional Municipality of Peel
The Regional Municipality of York
Province of Ontario
The Conservation Foundation of Greater Toronto
Conservation Ontario

Mission Statement

The Toronto and Region Conservation Authority is a provincial/municipal partnership established in 1957, under the Conservation Authorities Act, to manage the renewable natural resources of the region's watersheds.

The Toronto and Region Conservation Authority, with one-third of Ontario's population within its area of jurisdiction, acts in the community's interest through advocation and implementing watershed management programs that:

- Maintain and improve the quality of the region's natural environment and the ecosystem functions of its watersheds.
- Provide for the acquisition of environmentally important conservation lands and enhance the quality and variety of life in the community by using its lands for interregional outdoor recreation, heritage preservation, and conservation education.
- Contribute to public safety from flooding and erosion control.
- The Toronto and Region Conservation Authority will seek to fulfill its mission and serve the needs of its constituency in accordance with the highest standards of ethics, integrity and environmental practices.

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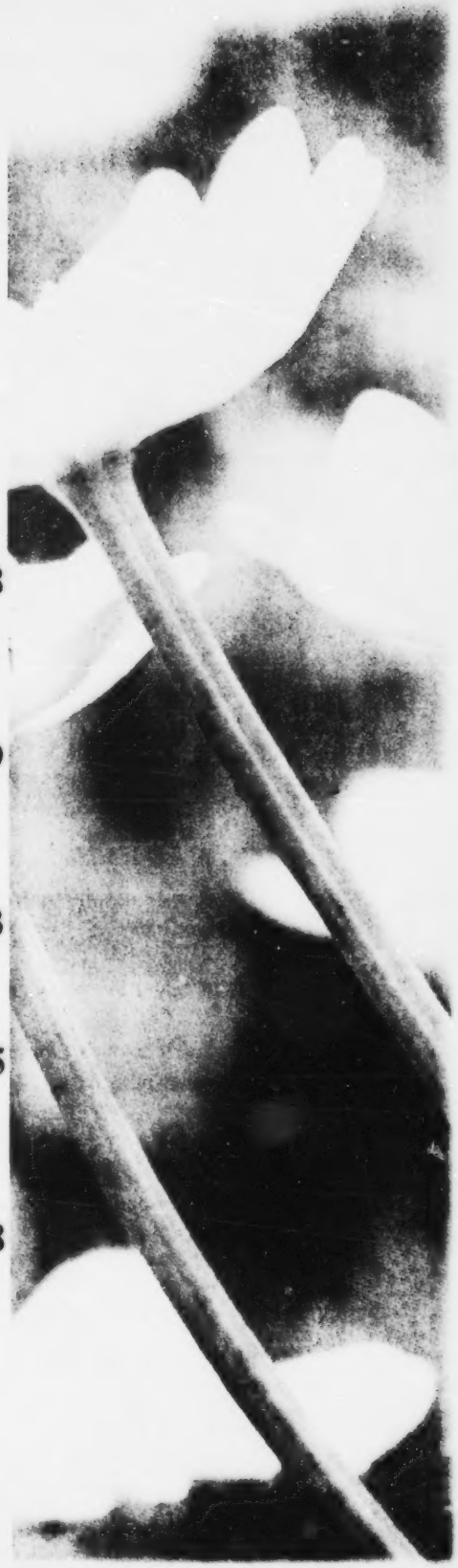


Promises to Keep

Successful Achievements of the Three Year Business Plan ***1997-1999***

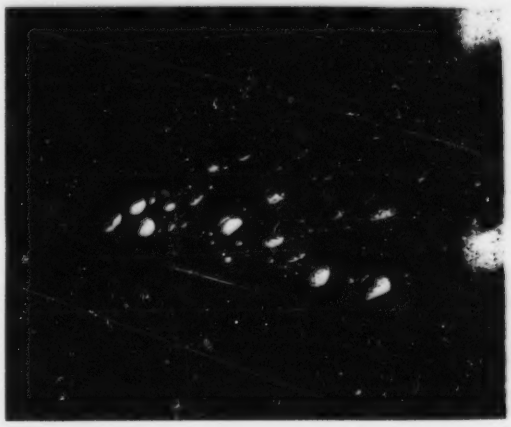
Efficient use of reduced financial resources.

Increase support for core watershed environmental programs through internal reallocations from our Conservation Areas and Black Creek Pioneer Village.

Increase targets for revenue generating programs.

Three year self sufficiency target for public use programs.

Invest in key technologies.



Achievements

Reduced the cost of administration from 8.3% to 7.7% of our total operating budget.

Increased investment in core watershed environmental programs by $1.9 million.

Attained self sufficiency in Conservation Area operations through efficiencies and revenue growth in camping and other programs.

Invested in key technologies such as: Geographical Information Systems (GIS) and Computer Systems.

Continued development of new watershed plans: Humber River, Etobicoke/Mimico Creeks and Duffins/Carruthers Creeks.

Invested in a Marketing Division to assist with revenue development strategies.

Invested in and repositioned the Conservation Foundation for revenue development through public and corporate donors.

Chair's Remarks

Once again, the Toronto and Region Conservation Authority has enjoyed many successes and achievements over the past year. As 1999 was the final year of our Three Year Business Plan, I wanted staff to use this year's Annual Report as an opportunity to highlight our accomplishments over the past three years as well as to provide an accounting of how we have delivered on the many financial and administrative objectives outlined in the Business Plan.

Change, innovation and a focus on corporate objectives were the watchwords when we introduced our Three Year Business Plan. Our many accomplishments in these areas over the last three years have provided us with a firm foundation for our next Three Year Business Plan — and the new millennium.

Our many accomplishments outlined in this report are a direct result of the excellent work done by staff and Members of the Authority, a growing number of community groups, individuals and organizations. Our traditional partnership with our municipalities, the Conservation Foundation and Conservation Ontario remain strong. Although substantially reduced financially over the past three years, we are looking for new ways to partner with the Province of Ontario. I would like to take this opportunity to thank all of our partners for their continued support. A special thank you to the Members of the Authority who have represented their constituents well over the past year and who have worked hard together for the benefit of the residents of all the watersheds for which we are stewards. Without all of this support, meeting the objectives of our business plan would not have been possible.

Dick O'Brien

CAO's Remarks

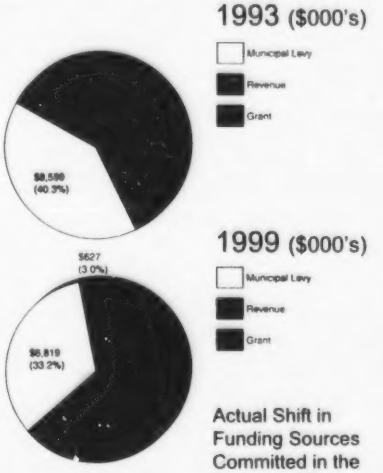
The past three years have been very challenging for Conservation Authorities across the province. Apart from the considerable financial constraints facing the Authorities, this has been a period where there have been fundamental changes in almost every provincial/municipal relationship, in municipal structure, in who does what and who pays for what. Conservation Authorities have not been immune to the implications of these changes and we found ourselves in a position of having to react to the changing political and financial realities. We also found ourselves having to better define our role and responsibilities and to demonstrate the value and relevancy of our programs and how we were going to continue to deliver these programs within this period of financial constraint.

To address these challenges and to demonstrate our vision for the future, we developed a Three Year Business Plan for the period of 1997 to 1999. This plan looked at the entire organization and addressed basic questions such as:

What businesses are we in?
What ones should we be in?
How can we be more efficient and effective?
What are our core businesses and how can we invest in them?
How can we make our public use facilities self sufficient through increasing revenues, finding new markets and developing new programs?

The Business Plan also realized that our fundraising partner, the Conservation Foundation, would have to play an ever increasing role in raising funds for not only new capital works but for program delivery as well. This would require a significant increase in the dollars raised by the Foundation and a fundamental shift in its approach.

You will see, throughout this Annual Report, that we not only had a very successful 1999, but I think you will also be very impressed with how we, with the help of our staff, Members, our many partners and our Foundation, met virtually every goal and target set in the Business Plan. The hard work and ingenuity demonstrated by our staff in finding new ways to do things, in developing new and innovative programs and seeking out new partners, combined with the continued support of our municipalities and the Province of Ontario, not only enabled us to survive this difficult time but to grow in all aspects of our work. I want to take this opportunity to thank all those that have contributed so much to make the past three years so successful and for demonstrating that, despite the many challenges we have faced, we continue to provide programs that are not only valued by our many customers, clients and partners but remain at the leading edge of watershed and natural resource management.



Actual Shift in Funding Sources Committed in the Business Plan. (Operating Budget)

J. Craig Mather

100-06682/

TORONTO AND REGION CONSERVATION AUTHORITY
MEMBER MUNICIPALITIES AND MEMBERS 1999

Township of ADJALA - TOSORONTIO
TOWN OF MONO

D.PATTERSON*

CITY OF TORONTO

J.ADAMS*
M.AUGIMERI
B.BALKISSOON
M.BERGER
I.BOSSONS
R.CHO
J.KING
P.LI PRETI **
I.JONES
P.McCONNELL
D.MINNAN-WONG **
R.MOESER*
D.O'BRIEN(CHAIR)*
B.SAUNDERCOOK*
M.TZEKAS*

THE REGIONAL MUNICIPALITY OF DURHAM

D.DICKERSON
J.McMASTER *
G.L.O'CONNOR *

THE REGIONAL MUNICIPALITY OF PEEL

L.BISSELL *
C.COOPER
C.GYLES
P.PALLESCHI
M.PRENTICE

THE REGIONAL MUNICIPALITY OF YORK

R.BARBER
D.BARROW
M.DI BIASE **
B.FISCH **
L.PABST
F.SCARPITTI **

* EXECUTIVE COMMITTEE MEMBERS

** PARTIAL YEAR

EXECUTIVE COMMITTEE

CHIEF ADMINISTRATIVE OFFICER/SECRETARY TREASURER

J.C.MATHER

DIRECTOR, FINANCE AND BUSINESS DEVELOPMENT

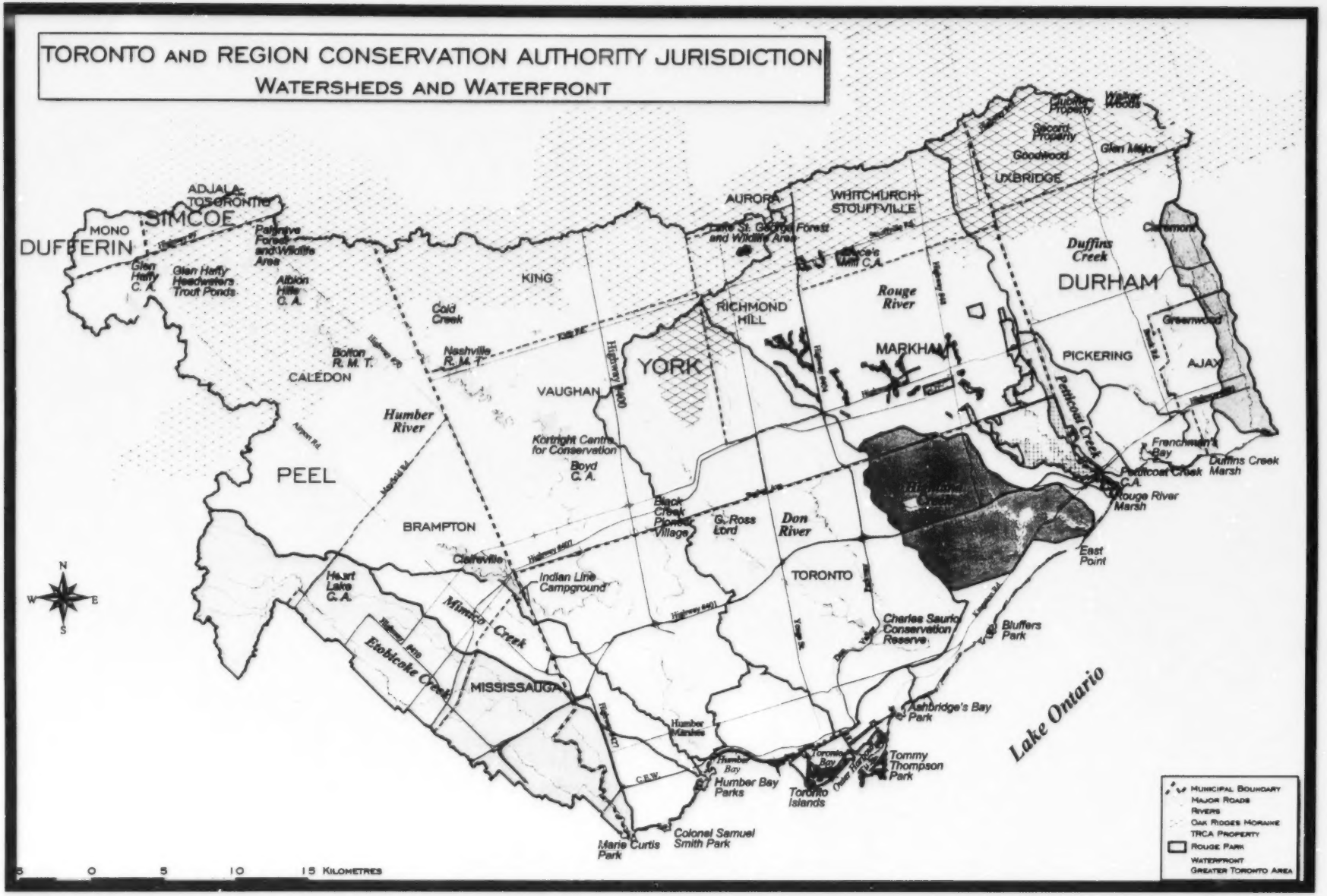
J.DILLANE

DIRECTOR, WATERSHED MANAGEMENT

B.DENNEY

DIRECTOR, DEVELOPMENT AND MARKETING

T.FEHER


TORONTO AND REGION CONSERVATION AUTHORITY JURISDICTION
WATERSHEDS AND WATERFRONT
ADJALA-TOSORONTIO
SIMCOE
MONO
DUFFERIN
Glen Haffy C.A.
Glen Haffy Headwaters Trout Ponds
Palgrave Forest and Wildlife Area
Albion Hills C.A.
KING
Cold Creek
Bolton R.M.T.
Nashville R.M.T.
CALEDON
Humber River
PEEL
BRAMPTON
Castlefield
Heart Lake C.A.
Indian Line Campground
Mimico Creek
Etobicoke Creek
MISSISSAUGA
Kortright Centre for Conservation
Boyd C.A.
VAUGHAN
YORK
AURORA
Lake St. George Forest and Wildlife Area
WHITCHURCH-STOUFFVILLE
RICHMOND HILL
Rouge River
MARKHAM
Duffins Creek
DURHAM
UXBRIDGE
Goodwood
Glen Major
Claremont
Greenwood
PICKERING
AJAX
Petticoat Creek
Petticoat Creek C.A.
Rouge River Marsh
Frenchman's Bay
Duffins Creek Marsh
Black Creek Pioneer Village
G. Ross Lord
Don River
TORONTO
East Point
Charles Sauriol Conservation Reserve
Bluffers Park
Ashbridge's Bay Park
Tommy Thompson Park
Toronto Islands
Humber Bay Parks
Colonel Samuel Smith Park
Marie Curtis Park
Lake Ontario
N
S
E
W
5 0 5 10 15 KILOMETRES
MUNICIPAL BOUNDARY
MAJOR ROADS
RIVERS
OAK RIDGES MORAINE
TRCA PROPERTY
ROUGE PARK
WATERFRONT
GREATER TORONTO AREA

Highlights of the Three Year Business Plan

Watershed Planning

As promised in 1997, comprehensive watershed strategies for all 9 of our river systems are either complete or well underway. Implementation of the strategies is underway on the Don, Humber and Rouge under the guidance of watershed based, community led groups comprised of politicians, citizens and agency representatives.

While we have not established a Waterfront Alliance as planned in 1997, we have provided valuable input to several major waterfront planning initiatives including Mayor Lastman's Waterfront Task Force and the "Fung Report" commissioned by the Federal and Provincial governments and the City of Toronto. The stage is now set for the Waterfront Alliance to be formed to assist in implementation of a grand new vision for the waterfront and the health of the watersheds which are critically linked.

The designation of the Humber as a Canadian Heritage River, the return of salmon to the Don, the start of regeneration activities on the Mimico Creek and completion of the beautiful new waterfront park at Humber Bay Shores are examples of achievements based on 1997 objectives as set out in the Business Plan. While not anticipated in 1997, the development pressures on portions of the Oak Ridges Moraine have resulted in advanced attention to the need for a comprehensive strategy for the Moraine. The Authority is working hard to help achieve this objective.

Our successes are made possible through the provision of good science including a carefully crafted Natural Heritage framework, a regional environmental monitoring network, rapidly expanding use of geographic information technology and community led, watershed based, report cards which are now in place, as promised, for the Don and Humber and underway for the Rouge. New challenges posed by climate change and continued population growth are being reflected in our watershed strategies. Particular attention has also been focused on groundwater and the important role it plays in maintaining base flows to our rivers and streams.

Authority leadership in the Education and Awareness component of the City of Toronto's Environmental Management Plan provided many ideas and incentives for new social marketing initiatives. A network of environmental educators was drawn together to produce recommendations for the City of Toronto Council. The suggestions included developing a public education and outreach program on the environment and sustainability as well as increasing educational opportunities in city parks and greenspaces.

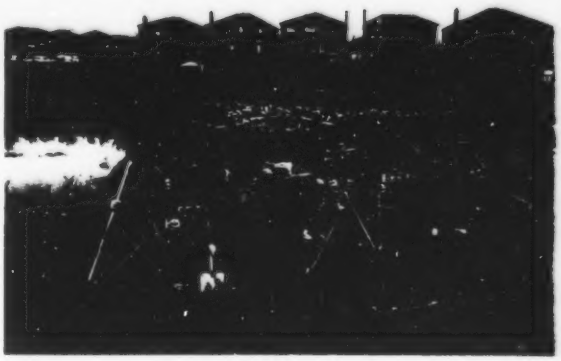
Flood warning capabilities were increased over the 3 year period through the use of GIS technologies, computerized modelling and mapping techniques and automated distribution of flood warning advisories.

1999 HIGHLIGHTS

Watershed Planning

Watershed Strategies

The Don Watershed



TRCA partnered with the City of Toronto to complete the Terraview Willowfield Project, located near the headwaters of Taylor/Massey Creek.

Due to weir modifications, Chinook Salmon migrated and spawned in the Don River north of Lawrence Avenue in numbers never before seen on the Don.

Riverside habitat on the West Don River north of Steeles Avenue was revitalized by the TRCA and over 1,000 volunteers planted 5,000 trees and shrubs. This was the Don Strategy's most extensive and focused riparian habitat effort to date and included Bartley Smith Greenway, Rupert's Pond and the Eco Park.

A Natural Heritage Strategy, an important guide for conservation and restoration efforts in the Don watershed, was a major focus of staff scientific and planning efforts. The first draft was close to completion at year's end.

The Don's Watershed Monitoring Program continued to measure progress in river restoration and stewardship. This information will be reported in the 2000 Don Report Card.

The Don Watershed Regeneration Council continued to provide advice, support and advocacy on a variety of issues including the future of the Oak Ridges Moraine and the City of Toronto's new Official Plan.

A Regeneration Project database was designed and implemented to track regeneration efforts in the Don Watershed.

Highland Creek Watershed

'The State of the Watershed Report: Highland Creek Watershed' was completed and distributed throughout the watershed.

Raising public awareness about the Highland continued through public outreach activities such as bird box building events, slide presentations, and wetland plantings.

A ceremony marked the opening of the William Alexander Dempsey EcoPark, dedicated to a true community and environmental champion.

A database of regeneration projects was developed to provide a comprehensive summary of Highland initiatives.

Watershed Planning 1999 HIGHLIGHTS

Watershed Strategies

The Lake Ontario Waterfront

The Humber Bay Shores waterfront park opened, representing approximately $20 million in public investment by TRCA and the City of Toronto.

Site remediation efforts for the Arsenal Lands Watershed were completed.

The new wetland habitat at Spadina Quay was created, the result of a partnership between TRCA, the City of Toronto, Toronto Bay Initiative and Canada Trust Friends of the Environment Foundation.

The waterfront trail was initiated by the City of Pickering with the participation of TRCA.

Frenchman's Bay Rehabilitation Project experienced a successful first year. They expanded community outreach initiatives and received the Wildlife Habitat Community Partnership Award.

The Port Union Waterfront Project [Highland Creek to Rouge River (3.8 km)] Environmental Assessment was submitted to the Ministry of the Environment for approval.

Rouge River Watershed

On April 15, 1999, the Province announced they would be adding 660 hectares (1,631 acres) to the Rouge Park (North) and transferring ownership to the TRCA - making the Rouge Park the largest urban park in North America. Approximately 628 hectares (1,551 acres) are located along the Little Rouge Corridor and 32 hectares (79 acres) adjacent to Milne Park. While not included in the media package, it was also announced that all the Provincial lands, totalling approximately 709 hectares (1,752 acres), within Rouge Park south of Steeles will also be transferred to the TRCA.
TRCA property staff began the process of transferring ownership of the 1,364 hectares (3,382 acres) which includes the management of more than 100 lease properties.

Protection of the rare plant shoreline community at the mouth of the Rouge River continued, led by Ontario Streams, as described in the Rouge Park Vegetation Management Plan and funded by the City of Toronto's RAP fund allocation.

The Rouge Marshes Rehabilitation Project partners are continuing restoration work in this provincially significant lakeshore marsh, under the leadership of OMNR. The project is being implemented by Ontario Streams with the active participation of TRCA, Environment Canada, City of Toronto, the Rouge Park and local interest groups

Through The Rouge Park Stewardship Program, over 100 land owners have been contacted about land and water stewardship on their properties. The Rouge Park funded the implementation of 18 natural and cultural heritage projects throughout the Rouge Watershed in 1999 including amphibian surveys carried out by the Toronto Zoo and the Rouge River Restoration Committee.

1999 HIGHLIGHTS

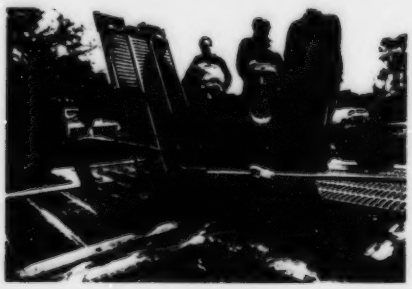
Watershed Strategies

Watershed Planning

The Humber River Watershed

The Humber River was designated a Canadian Heritage River at a ceremony at Étienne Brûlé Park in September.

At Doctors McLean Park and Raymore Park barriers were modified to permit passage for fish to facilitate a self-sustaining migratory fishery.



The Canada Millennium Partnership Program supported the work of the Humber Alliance.

Through the Black Creek Project, stream cleanup, revegetation and public awareness activities were undertaken throughout the subwatershed.

Husky Injection Moulding, Nobleton Public School and the Black Creek Project received Awards of Excellence for their contribution to protecting and regenerating habitats in the Humber watershed.

A very successful first annual Lake Wilcox Fun Day was held. As well, the first Humber River, Old Mill and Marshes Discovery Walk took place.

The Multicultural Outreach Project reached out to over 2,000 people. The project planted approximately 9,000 trees, shrub, wetland plants and wildflowers at various community action sites. They built and installed 120 bird boxes. Nine community events were organized including three creek cleanup events.

The Etobicoke and Mimico Creek Watersheds

The Etobicoke and Mimico Creek Watersheds Task Force was established to guide the development of a watershed management strategy. Task Force membership includes watershed residents, municipal and agency staff, elected officials, and representatives from business, industry, community and interest groups.

Development of a watershed management strategy was initiated. Components of the strategy will include Water, Land, Culture and Human Heritage, and Communications and Public Outreach. Strategies will focus on improving the health of the Etobicoke and Mimico Creek watersheds.

Public awareness of environmental issues, the initiation of the Task Force and the launch of the watershed strategy development process were initiated. Key activities included distributing newsletters, developing an Etobicoke-Mimico Web page, hosting public information sessions and participating in public regeneration events.

A draft report for the City of Brampton Stormwater Retrofit Study was completed. In partnership with the City of Mississauga, the retrofit of three existing ponds for water quality control in the Derry / Highway 410 area was initiated.

Watershed Planning

1999 HIGHLIGHTS

Watershed Strategies

Terrestrial Natural Heritage

In 1999, the TRCA made great progress in developing a new approach to natural heritage conservation. The approach applies principles of conservation biology and landscape ecology to determine the value of each remaining natural area within a watershed or the entire region. The approach relies heavily on our use of geographic information systems (GIS) to create detailed maps and to evaluate the individual characteristics of, and the relationships between habitat patches and surrounding land use.

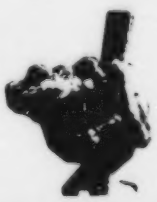
The Don Watershed was selected as a prototype for testing the natural heritage approach for terrestrial habitat and developing the first watershed-based terrestrial natural heritage strategy for the TRCA. The project involved collecting additional information on habitat and species through field surveys (with the help of members of the Don Watershed Council) and extensive testing of the methodology. The product will review current and potential conditions of natural habitat and set measurable targets for protection or restoration. In cooperation with the public through groups such as watershed councils, such strategies can identify priorities and increments for action by site, municipality and watershed. As such, they are also valuable tools for land use planning.

Groundwater Management

TRCA's role in groundwater management has been increasing over the past year, as evidenced by our involvement in groundwater issues at several levels.

TRCA initiated the first phase in the development of a groundwater management strategy for York and Peel Regions. This project is being conducted in partnership with the Regions, the Lake Simcoe Region and Credit Valley Conservation Authorities. It will identify available data, define goals and objectives, and propose a process for the development of the management strategy itself. The objective is to expand this work into Durham Region next year.

Groundwater management activities were also initiated in Durham Region, as part of the Duffins/Carruthers Watershed Strategy. Groundwater data and models from the University of Toronto's Department of Geology will be integrated with surface water and biological information to fully understand the watershed and assist the Task Force in preparing management recommendations.



1999 HIGHLIGHTS

Resource Monitoring

Watershed Planning

Waterfront Monitoring

Routine monitoring efforts which include coastal marsh monitoring, sediment quality surveys, gull control, goose control and monitoring of our habitat enhancement projects continued along with the following two initiatives:

- Northern pike in the Inner Harbour of Toronto will be intensively monitored to determine the best methods of directing habitat restoration activities to support this growing Inner Harbour fish community.

- We partnered with Ontario Power Generation Pickering Nuclear and conducted a Biodiversity Inventory of Hydro Marsh. This information will be used as baseline data to track the progress of our collective restoration efforts.

Watershed Monitoring

Development and implementation of a watershed monitoring program continued.

A public workshop co-sponsored by the TRCA and the Great Lakes Water Quality Board of the International Joint Commission was held in May of 1999. The input received from this workshop was valuable and will be used to form the monitoring program that will be rolled out next year.

Fish, algae and benthic invertebrates were collected at 44 sites in the Humber River Watershed. Algae was included in this years sampling to see if it can act as an effective indicator of water quality. With the sampling planned for the Rouge Watershed in 2000, a complete, up-to-date picture of the health of aquatic habitat and species in the Remedial Action Plan area will be available.

Frog Monitoring

The 1999/2000 Remedial Action Plan Memorandum Of Understanding (RAP MOU) funding was used to continue setting up a volunteer-based monitoring program for flora and fauna species and vegetation communities in the Toronto and Region Area of Concern (AOC)

In 1999, the Frog Monitoring Program in the Don and Humber Watersheds was expanded to include the Rouge Watershed. This frog monitoring, which was started in the Don Watershed in 1997, will soon be included in the regional monitoring program.

The RAP MOU funding from Environment Canada was used to summarize raw data collected in 1999, purchase frog identification audio tapes and conduct volunteer training sessions and field trips.

Watershed Planning

1999 HIGHLIGHTS

Education Highlights

Conservation Education is essential to a sustainable future. This education equips us with the knowledge and skills to mature into environmentally conscientious individuals and communities.

The Toronto and Region Conservation Authority offers an exciting range of hands-on, indoor and outdoor educational programs and services that, collectively, provide life-long learning opportunities for all members of society. In 1999, 164,086 people, mostly students and youth groups, participated in TRCA's on site education programs. This is an impressive 11.3% increase from 1998. The total number of education program participants does not include Kortright or Black Creek visitors who have not registered for a formal program and the outreach programs such as Yellow Fish Road (3,461), Aquatic Plants (12,000), and Watershed on Wheels (4,714).

In total, TRCA reaches between one to two million people per year through its educational programming. Education programs are provided formally at four residential field centres, The Kortright Centre for Conservation and Black Creek Pioneer Village, and informally through community development initiatives, stewardship programs and land development programs.

Black Creek Pioneer Village Education Programs

'The British North American Community' was a new tour which provided an excellent introduction for a study unit featuring settlement in Upper Canada.

The Christmas program was once again very popular with 15,000 students enjoying the 19th century festive traditions, foods and games.

'A Stitch in Time' was a new participatory program which was very popular with students from Grade 2 and up. Many hands-on experiences were provided and the opportunity to scrub clothes on a washboard was the most popular activity.

The Dickson's Hill School 'Pioneer Immersion' program continued to be fully booked.

People of all ages who are learning English as a second language were frequent visitors to the Village which provides an ideal setting to learn about the history of Canada, as well as offering unique vocabulary enhancements for the students.

1999 HIGHLIGHTS

Watershed Planning

Education Highlights

Kortright Centre for Conservation

Kortright had its best year ever in terms of student visitors, 7000 more than in 1998, despite a work stoppage at Toronto District School Board during the popular Maple Syrup Program.

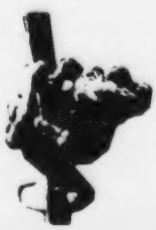
A new addition to the Kindergarten Language Arts program, 'Into the Woods', received sponsorship from Indigo Books in Richmond Hill. The three day Kortright Kids' Camp at the end of August was fully subscribed and received rave reviews from the enthusiastic campers.

Albion Hills Conservation Field Centre

Eight Husky Environmental Weeks allowed more than 250 local students to visit the field centre. This is the third year for this funding program which is supported by Husky Injection Moulding. The program provides funding to allow students who would otherwise not be able to attend or have an outdoor education experience.

The Metro Toronto Housing Authority participated in 5 weeks of summer camp offering outdoor experiences to over 200 inner city youth.

Twelve days of summer day camp offered by the Town of Caledon were hosted at the field centre, as well as a one week Ontario Chorus Camp and the Summer Fun Art Camp.



Watershed Planning

1999 HIGHLIGHTS

Education Highlights

Boyd Conservation Field Centre

Boyd celebrated its 25th anniversary as an outdoor education centre in partnership with the Toronto District School Board, the Toronto District Catholic School Board and the York Region District School Board with a November reception, commemorative plaque unveiling and special garden planting.

The summer Archaeology Course, sponsored by the York Region District School Board, was again at full capacity, for the fifth year.

Claremont Conservation Field Centre

Funding from the Shell Environment Fund created a new wetland habitat near the field centre.

An observation deck will be constructed adjacent to the wetland with a $2,000 gift from Canada Trust Friends of the Environment Fund.

Motion International's Little Men television show continued production.

The Durham Board hosted over 7,000 students at their day centre on the property.

Lake St. George Conservation Field Centre

Lake St. George hosted the Children's International Student Village Seminar Camp for 18 days during July. Older teens from around the world attended.

Construction of 1.5 hectares of wetland, in partnership with York Region, began in November. Planting and monitoring will occur in 2000.

A Canada Trust Friends of the Environment gift of $2,500 went towards the purchase of new life jackets, paddles and canoes.

In August, Lake St. George hosted the Grade 12 Environmental Science (SEN 4AO) Course, sponsored by the Toronto District School Board.

Education Program Participants

Residential Visits	**1998**	**1999**
Albion Hills Field Centre	3,152	2,934
Boyd Field Centre	2,551	2,598
Claremont Field Centre	3,711	3,870
Lake St. George Field Centre	3,309	3,454
Day Visits		
Black Creek Pioneer Village		
Educational Tours	36,935	46,046
Participation Programs	5,259	7,791
Dickson's Hill Program	2,617	3,527
Bruce's Mill Maple Syrup Education Program in Claireville/Etobicoke	9,049	7,185
Field Studies		
Claremont/Durham Centre	7,368	8,518
Kortright Centre	4,774	4,701
	66,108	73,444
Total	**144,833**	**164,068**

Land Use Planning Services

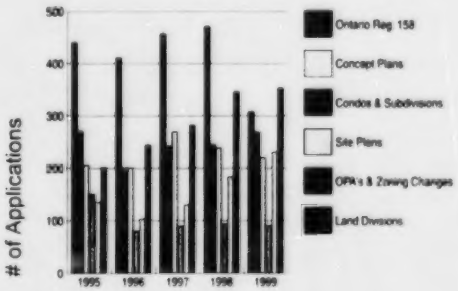
Since 1997, the costs of providing this vital service to municipal partners has been increasingly supported by fees. Fees currently recover about 50% of the cost of services. Changes in the Conservation Authorities Act and associated regulations have delayed the planned expansion of the fill regulation to protect small watercourses. The new regulation and technical background have been prepared in anticipation of the expansion proceeding in 2000. Partnership agreements have been completed with all municipalities to facilitate the transfer of provincial plan review activities to municipalities by providing technical support from the Authority. Major efforts, supported by the development industry, to improve sediment control at construction sites have been a focus of compliance activities.

Regulation Administration and Development Services 1999

A total of 352 permit applications were received by Toronto and Region Conservation Authority (TRCA) staff, resulting in 289 permits being issued.

In 1999, 115 violations were issued for works which proceeded without a permit or did not comply with the approved plans. By the end of 1999, TRCA staff monitored 575 sites to ensure compliance with permits previously issued.

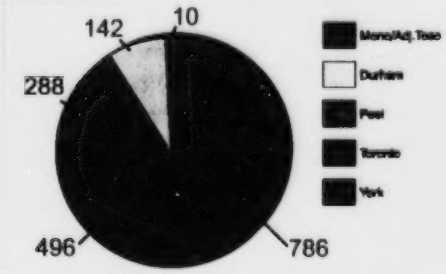
Development Review Summary by Application Types



Planning Advisory Services

A total of 1,389 planning applications were reviewed by TRCA staff, including the new Official Plans for the Town of Ajax and the Town of Whitchurch-Stouffville. Other significant Secondary Plans were also reviewed including the King City Secondary Plan and the Urban Expansion of the Town of Richmond Hill.

Planning and Permit Applications by Region



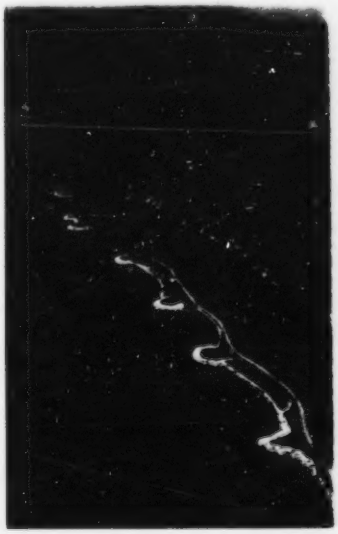
TRCA renewed the level three agreement with the Department of Fisheries and Oceans (DFO) which requires that TRCA screen all applications for potential fish habitat impacts, provide guidance on acceptable mitigation measures and facilitate DFO authorization for an appropriate compensation package. New initiatives to reduce review times are being incorporated allowing for a more effective and streamlined process in 2000. This partnership with DFO provides a "one window" approach for having planning applications reviewed and has been very popular with our municipalities and the development industry as it reduces processing and review times.

The program for pre-screening of planning applications was finalized with the Town of Richmond Hill, Township of King, City of Brampton and the Town of Ajax. The benefits of pre-screening are evident by the significant drop in the number of consent and land division applications received from Durham Region where screening was implemented for most of 1999.

Regeneration

Highlights of the Three Year Business Plan

Work within this business unit is directed at specific "in-the-ground" projects that promote erosion control, environmental and natural heritage regeneration and waterfront park development. Steady growth in annual activities has resulted from ever expanding partnership networks. Funds from all levels of government, corporations, agencies and individuals are directed to these projects. For example, soil and groundwater remediation at the Canadian Arsenals property has prepared the site to become a major new waterfront park. Alterations to the many weirs on the Don and Humber resulted in great progress toward self sustaining native fish populations. Ecological and erosion control are achieved through our ongoing erosion control program utilizing an integrated approach to the design and construction. Park developments (Humber Bay Shores and Don Valley Brick Works), new shoreline habitats (Spadina Quay) and major storm water management pond construction (Keffer Marsh) are examples of the broad range of regeneration activities completed as outlined in the Business Plan.



Erosion & Flood Control

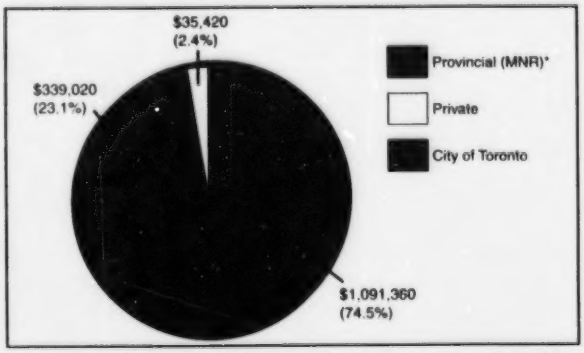
Highlights

Sylvan Avenue Erosion Control

In September 1998, the Minister of Natural Resources, Honourable John Snobelen, and Scarborough East MPP, Steve Gilchrist, announced additional Provincial capital funding of $600,000 ($400,000 in 1998-1999 and $200,000 in 1999-2000 budget years). With the total project cost of $2.958 million, the $600,000 concluded a successful 50:50 funding partnership with the City of Toronto which has protected this area along the Scarborough Bluffs.

Site	Location
Algonquin/Snake Island	Toronto Island
Ashbridge's Bay	TorontoWaterfront
Bluffer/Sunnypoint	Scarborough Bluffs
Burnhamthorpe Road	Mimico Creek
Crescentwood	Scarborough Bluffs
Fishleigh Drive	Scarborough Bluffs
Project Management, Monitoring/Maintenance	Various
Parkview Hill Crescent	Don River
39/41 Springbank	Scarborough Bluffs
Sylvan Avenue	Scarborough Bluffs
Toronto Parks	Toronto Parks

Erosion Control Projects and Their Funding Sources



* Part of 1998-2000 Special MNR Capital Funding totalling $600,000.

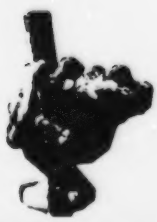
Regeneration

Regeneration projects undertaken in 1999, listed by municipality

Local Municipality	Projects	Watershed	Trees & Shrubs Planted
Durham Region			
Pickering	Frenchmans Pay Restoration Initiatives	Frenchmans Bay	810
Peel Region			
Brampton& Caledon	Heart Lake C.A./ Harvest Festival, Black Horse Estates Density Bonus-YR 1, Stonehart Estates (Bruno Farms) Density Bonus,	Etobicoke & Humber	5,340
Mississauga	Bell Air Ravine Restoration Planting, Bolton Mill Park Wetland Claireville C.A./ Indian Line Campground, Applewood Hills Greenbelt-Riparian Enhancement, Malton/Derry Greenway M4,	Humber, Mimico & Etobicoke	3,020
Toronto			
East York	Todmorden Mills Wetland Restoration, Charles Sauriol Reserve	Don	1,394
Etobicoke	Village Green Park, Smithfield Park, Mimico Estuary, Humber Shores Park Motel Strip/Humber Bay East	Humber & Lake Ontario	5,772
North York	Environment Canada/ A.E.S. Headquarters Naturalization	Don	507
Scarborough	Sylvan Avenue Shoreline Regeneration	Lake Ontario	2,094
City of Toronto	Milne Hollow Meadow Restorations, Meadow Regeneration North Toronto Sewage Treatment Plant	Don	N/A
York Region			
King	Nobleton Community Riparian Planting-Openspace Block 47	Humber	830
Markam	Royal Orchard Park, Unionville Gate, Settlers Park/German Mills Creek Valleyland	Don & Rouge	606
Richmond Hill	Lake St.George Reforestation	Humber	200
Vaughan	Bartley Smith Greenway Trail Construction-Glen Shields to Hwy 7 Phase 1, Bartley Smith Greenway-Glen Shields to 407, Boyd North Reforestation, Kleinburg Valley Slope Regeneration, Nort Johnson Park-Woodbridge, Rupert's Pond-Phase 2, Ruperts Pond-Maple, Fundale Park Fishway Woodbridge	Don & Humber	21,643

Authority Tree and Shrub Planting (All Projects) 1999

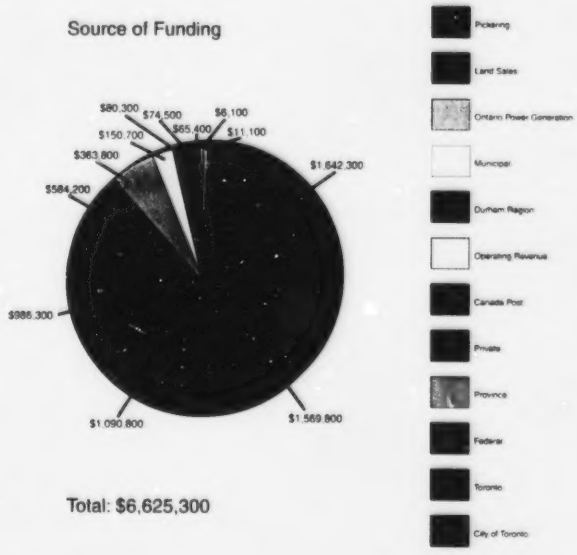
Planting Goals	Private Land	Authority Land	Municipal Land	Federal/Provincial Land	Total Planted
Reforestation	37,095	37,536	1,370	1,196	77,197
Conservation Services	8,947	17,108	16,890	8,655	51,600
Total	**46,042**	**54,644**	**18,260**	**9,851**	**128,797**



1999 Waterfront Projects and Their Funding Sources

Site/Project

Colonel Sam Smith Park
Humber Bay Park West
Mimico Creek Regeneration
Keating Channel Dredging
Tommy Thompson Park-Interim Management
Toronto Bay Initiative
Ashbridge's Bay
Arsenal Lands (long term monitoring & initial development)
Brimley Road Sidewalk
Project Management
Environmental Monitoring
Information Management
Toronto Waterfront Habitat Projects
Lakefill Quality Program
Pickering Goose Management
Parkham Parkette
Frenchman's Bay Rehabilitation-Eco Action 2000
Pickering Waterfront Trail
Ajax Waterfront
Land Acquisition
Port Union Waterfront Regeneration
Humber Bay Shores
Arsenal Lands (completion of site remediation & documentation to MOE)



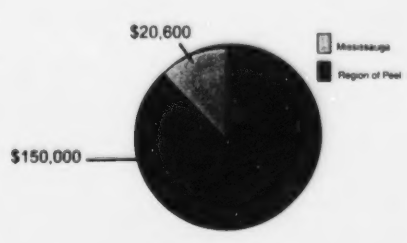
Total: $6,625,300

Natural Heritage Restoration Projects Completed in 1999

Peel Natural Heritage Restoration Projects and Funding Sources

This project is a partnership with the Region of Peel and involves funding partnerships with other groups and agencies. Projects consist of project administration, design, implementation, education and monitoring to rehabilitate and improve the critical river valley sites in the Region of Peel on the Humber, Etobicoke and Mimico Watershed. Projects are consistent with the Toronto Remedial Action Plan Stage 2 report called *Clean Water, Clear Choices* as it relates to stormwater, fish & wildlife improvement, public awareness, education, monitoring and enforcing appropriate development and agricultural controls.

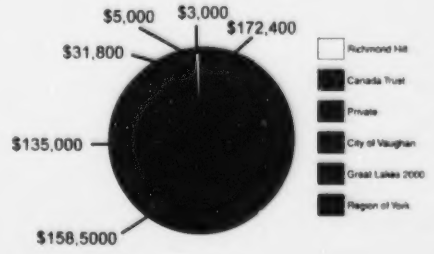
Site	Watershed
Palgrave Mill Pond Regeneration	Humber River
Claireville Wetland	Humber River
Waterfowl Nesting Structures for Upper Humber River	Humber River
McFall Dam	Humber River
Etobicoke Creek East Pond 4	Etobicoke Creek
Derry Watershed 2 Stormwater Management Pond Retrofit	Etobicoke Creek



York Natural Heritage Restoration Projects and Funding Sources

This project is a partnership with the Region of York and involves funding partnerships with other groups and agencies. Projects consist of project administration, design, implementation, education and monitoring to rehabilitate and improve the critical river valley sites in the Region of York on the Humber, Don, Rouge, and Duffins watersheds. Projects are consistent with the Toronto Remedial Action Plan Stage 2 report called *Clean Water, Clear Choices* as it relates to stormwater, fish & wildlife improvement, public awareness, education, monitoring and enforcing appropriate development and agricultural controls.

Site	Watershed
Board of Trade Barrier Mitigation	Humber River
William Granger Greenway	Humber River
East Humber Riparian Plantings	Humber River
Killian Lamar Stormwater Management	Don River
German Mills Riparian Planting-phase1 Springbrook Park	Don River
Bridle Trail Five-Burnedett Creek	Rouge River
Stouffville Reservoir Reach	Duffins Creek



Regeneration

Toronto Remedial Action Plan Projects And Funding Sources

This project is a partnership with the City of Toronto and involves funding partnerships with other groups and agencies. Projects consist of project administration, design, implementation, education and monitoring to rehabilitate and improve the critical river valley sites in the City of Toronto on the Don, Rouge, Highland, Etobicoke, Mimico and Humber Watersheds and the Toronto Waterfront. Projects are consistent with the Toronto Remedial Action Plan Stage 2 report called 'Clean Water, Clear Choices' as it relates to stormwater, fish & wildlife improvement, public awareness, education, monitoring and enforcing development and agricultural controls.

RAP Wide Benefits

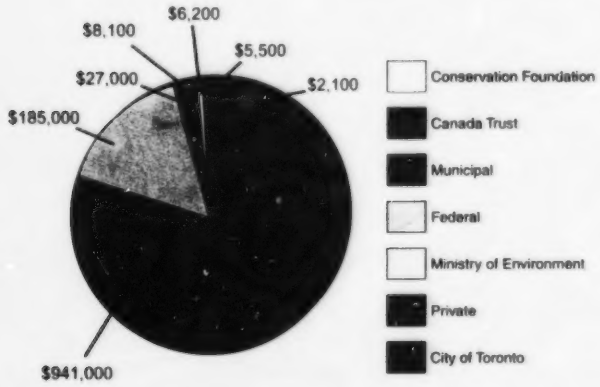
Groundwater Study-Phase 1
Weir Mitigation-Hydraulic Analysis
Propagation of Wetland Plants
Toronto Environmental Management Plan
Water Quality Monitoring Discussion Paper
Aquatic Plants Program
Community Based Monitoring
RAP Wide Education and Awareness
Ravine Managements

Etobicoke Mimico Creeks

Etobicoke Mimico Watershed Strategy

Humber River

Humber Community Environmental Projects
Humber Aquatic Communities
Sun Row Community Action Projects
Humber Weir Mitigation Projects
Downsview Lands Habitat Rehabilitation
Grenadier Pond Sediment Survey
Grenadier Pond Wetland



Don River

West Don Weir Modifications
Don Aquatic Habitat & Species
Lower Don Small Habitat Projects:
Glen Edyth Hardwood Swamp-Nordheimer Ravine
Binscarth Swamp
Herons Roost Wetland
Chester Springs Marsh
Wilket Creek Rehabilitation
Mud Creek Reconnection
Terraview Park & Willowfield Gardens Park Regenerations
Hoggs Hollow preventative Maintenance
G.Ross Lord Dam Plantings
Lawrence Ave & Don Valley Parkway Weir Mitigation
Elevated Wetlands
Yellow Creek Wetland
Riverdale Farm Ponds Restoration

Highland Creek

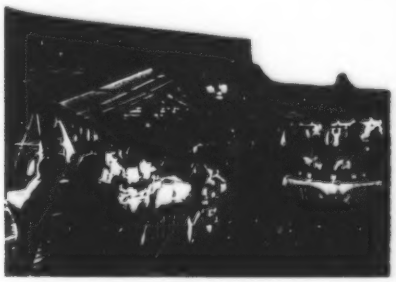
Highland Creek Environmental Projects

Waterfront

Toronto Bay Aquatic Habitat
Waterfront Environmental Projects
Woodbine Park Amphibian Habitat
Tommy Thompson Park-Embayment A Wetland
Tommy Thompson Park-Structural Fish Habitat
Tommy Thompson Park-Embayment C Habitat
Tommy Thompson Park-Toplands Habitat
Tommy Thompson Park-Triangle Pond
Spadina Quay Parkland

Watershed Experience

Highlights of the Three Year Business Plan



Innovative programming combined with expenditure reductions have enabled the Conservation Areas to reach the objective of 100% cost recovery for all programs. Service upgrades in the two campgrounds to reach a total capacity of 500 sites have achieved steady revenue growth to support all activities. A major challenge remains to secure funding to maintain an aging infrastructure while creating programs which appeal to a wide range of ethnic backgrounds and provide unique outdoor experiences. Expansion of entertainment to enhance family camping experiences and unique seasonal festivals have all helped to sustain our conservation areas as attractive regional destinations.

Over the course of the Three Year Business Plan, Black Creek Pioneer Village (BCPV) had set out to increase attendance from 180,000 to 196,300. It suffered a major setback in 1998 when attendance dropped to 157,000 but recovered in 1999 to 173,000 (it has set a target of 190,000 for 2000). While BCPV fell short of achieving their planned revenue target due to reduced attendance, its education and retail/food revenues exceeded their targets. The Village forecasted $400,000 per year in sponsorship, fundraising and memberships but they did not achieve these goals.

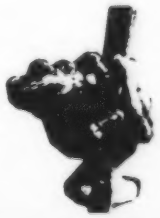
Recreation 1999 Highlights

Black Creek Pioneer Village Program

- A new strategic business plan was developed to increase self-generated revenue and move the Village successfully into the new millennium.
- Over 12,200 volunteer hours were contributed to Black Creek Pioneer Village for special events, gardens, collections, registration, research and other vital behind-the-scenes endeavors.
- A partnership with the Humber College Arboraculture Program resulted in substantial landscape improvements and hundreds of hours of volunteer labour.
- Spring Tonic Garden Gala successfully raised funds to create a new Biblical Garden at the Manse.
- BCPV retail operations introduced a computerized point of sale system.
- Construction began on the offices of the Greater Toronto Services Board.

Kortright Centre For Conservation Public Program

- Public program attendance at Kortright increased 1.5% over 1998.
- Special event attendance was up by 0.5%; revenue increased by 14%.
- Corporate functions' revenue increased 300% over 1998.
- As part of the Yellow Fish Road program, 100 groups canvassed over 32,000 homes in the GTA.
- An international renewable energy conference was held at Kortright. Nineteen countries were represented.

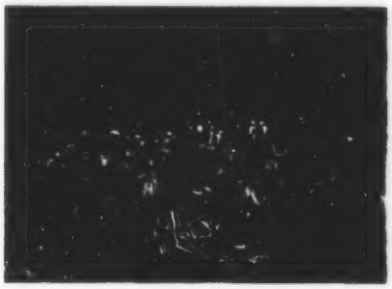


Watershed Experience

Conservation Areas

In partnership with the City of Vaughan's Camp Oradaca, two new picnic shelters were constructed at Boyd Conservation Area.

A section of the Granger Greenway, between Bindertwine Park and Major Mackenzie Boulevard, was completed.



Memberships at the Glen Haffy Fly Fishers Club doubled over 1998.

A new, affordable Conservation Area Annual Pass program, designed to complement the Conservation Journeys program, was launched late in 1999.

Glen Haffy's Pumpkinfest continued to draw large crowds in its fourth season.

Total Visitors to Public Use Facilities

Areas	1998	1999
Albion Hills C.A	79,347	98,700
Black Creek	156,114	173,069
Boyd C.A.	53,245	41,267
Bruce's Mill C.A.	98,789	70,710
Glen Haffy C.A.	43,703	36,206
Greenwood C.A.	n/a	n/a
Heart Lake C.A.	61,315	53,461
Indian Line C.A.	19,862	61,824
Kortright	119,933	130,589
Petticoat Creek C.A.	81,411	108,329
Totals	**713,719**	**774,155**

The Waterfront Trail was expanded to include the portion that crosses Petticoat Creek Conservation Area.

Indian Line and Albion Hills Campgrounds continued to expand their family programming and attract more campers. Campground attendance increased 5.3% over 1998, and revenue increased by 8.7%, despite the 13% decrease in Toronto tourism since 1996.

A driving range was opened at Bruce's Mill Conservation Area.

Albion Hills Conservation Area continued to partner with the local community to host Caledon Canada Day Celebrations.

Management of the Greenwood Conservation Area was taken over by the town of Ajax.

Picnic shelters were added to both Albion Hills and Indian Line Campgrounds and hydro and water upgrades were done at Indian Line.

In an agreement with Cruise Canada of Bolton, customers were able to pick up their rental RVs at Indian Line which prompted us to open the campground a month early to accommodate these new customers.

1999 was the first year of Victoria Day and Labour Day weekend liquor bans at both Indian Line and Albion Hills Campgrounds. This provided a much more family oriented environment at our campgrounds and did not result in a major loss of revenue.

Highlights of the Three Year Business Plan

Management of Public Assets

There are three separate business components included in Asset Management. They are Land Acquisition and Disposal, Property Services and Business Development. The following is a summary of the objectives for each component and what has been achieved over the last three years.

Land Acquisition and Disposal

The objectives of this business unit for the three year period were to continue to acquire greenspace lands and to fund those acquisitions through land donations, donations of money through the Charles Sauriol Environmental Land Trust, partnering with municipalities through Special Projects and the sale of surplus land over time as market opportunities dictate to maximize return over the long term.

The projected funding level in this business unit was $9.9 million for the 3 year period. Funding of $16.5 million was secured. The main transaction that contributed to the increased funding was the Glen Eagles property. The purchase was funded by the Province through the Natural Areas Protection Program, the Federal Government and the City of Toronto, each contributing $2 million. $0.25 million was donated by the owner. The remainder of the funding was generated as follows: $7.4 million from the sale of 24 hectares, $1.7 million from local municipalities for the purchase of specific properties, $0.5 million from the donation of land and $0.65 million from the donation of money. With this funding 92 transactions were completed for a total of 362 hectares.

Property Services

The main objectives of this business unit for the three year period were to provide up-to-date mapping and property information, satisfactorily resolve encroachments, delivery of easements, minor sales and agreements in a timely and efficient manner to minimize costs and exposure, to maximize effective insurance coverage and to minimize realty taxes payable. We continued to deliver all property services in a timely and efficient manner.

Insurance premiums on most of the Authority's policies have decreased over the last three years with the exception of the Property Policy and the Errors and Omissions Policy. The increase in the Property Policy premiums is directly related to the purchase of additional buildings over the last three years. The increase in Errors and Omissions Policy premiums relates to additional claims activity.

In 1998, the Province introduced a current value realty tax system. We have actively pursued realty tax reduction through the Farm and Managed Forest Tax Incentive Programs and through assessment appeals. We have also obtained exemptions under the Conservation Lands tax classification. These initiatives have resulted in a reduction of 52% in the overall realty taxes payable by the Authority and a reduction of 67% in the taxes on the non-revenue producing Authority lands.

The 1997, net expenditures for this unit, the Provincial grant taken into consideration, were $942,000. These expenditures have been reduced to $712,000 in 1999.

Management of Public Assets

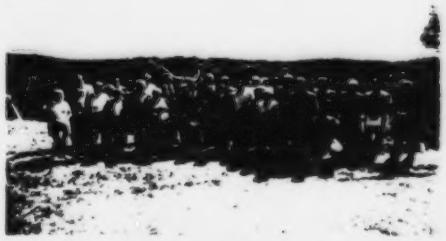
Business Development

This business unit includes both short term rental and lease development. The main objective of the rentals was to maintain the existing revenue stream. The objective of the lease development component was to generate an additional $225,000 annually from lease types of arrangements at appropriate sites on Authority lands.
Inspite of a number of lease negotiation opportunities being pursued, lease development fell short of its revenue target by $160,000. This was mainly due to difficulties in concluding arrangements that met all of the Authority's environmental, legal and financial requirements.

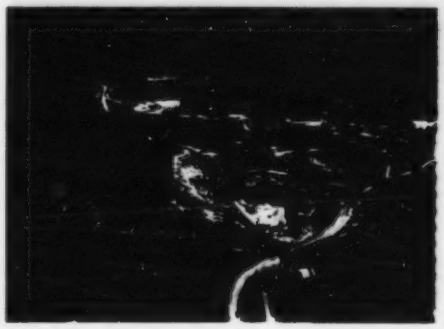
The rentals exceeded the revenue target by $106,000. This mainly resulted from the additional rental of the building on the Canada Post property to Ontario Hydro and a significant reduction in realty taxes.

Land Acquisition and Disposals

During 1999, TRCA completed 32 acquisitions and sold 11 parcels of land.
The highlights of these transactions are as follows:



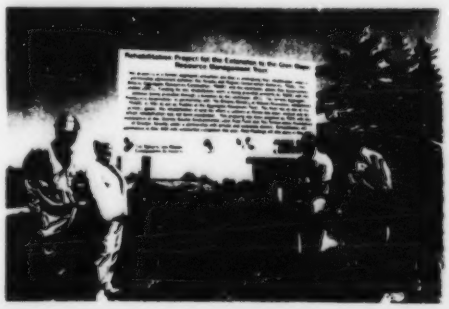
- The 4.3 hectare Glen Eagles site in the Rouge Park was purchased for $5.6 million. This purchase was funded equally by the Federal Government, Province of Ontario and the City of Toronto. The Rouge Park Alliance was instrumental in ensuring that this strategic gateway to the Rouge Park was brought into public ownership.



- The provincial government gave $1,334,000 to the City of Vaughan, the Regional Municipality of York and the Toronto and Region Conservation Authority to acquire the historically and environmentally significant Baker Sugar Bush.

- TRCA acquired the 39 hectare Timbers property in the Duffins Creek which included the protection of significant habitat and the regeneration of an abandoned gravel pit. The local residents contributed over $110,000 towards the purchase. The Conservation Foundation of Greater Toronto agreed to raise the remaining funds with the assistance of the Charles Sauriol Environmental Land Trust. A majority of the funding for the gravel pit rehabilitation was contributed by The Ontario Aggregation Resources Corporation with the remainder being donated by James Dick Construction Limited.

- The 4.4 hectare Canadian National Railway Company property was transferred to the TRCA for nominal consideration. This secured almost 1.5 kilometres of Lake Ontario shoreline required for the Port Union Waterfront Improvements Project.



- The sale of a 13 hectare parcel of surplus table land generated over $2.1 million in funding which contributed to a number of the 1999 acquisitions.

Management of Public Assets

1999 Highlights

Property Services

Staff completed the granting of 13 permanent easements for municipal servicing and one sale for a road widening. Two sales were completed to resolve encroachments. Staff continued to monitor and add lands to management agreements with the municipalities in our jurisdiction as part of the management of the over 2,500 properties purchased to date.

All outstanding 1996 and 1997 assessment appeals were finalized. Staff continued to process over 100 assessment appeals for both 1998 and 1999 resulting from the introduction of the current value realty tax system in 1998. These appeals are scheduled to be heard in early 2000.

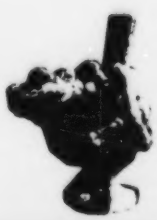
Property staff continued to administer 12 TRCA Insurance Policies and the associated lawsuits, claims and contingent liabilities.

Property staff continued to manage 57 rental homes, 20 farm rentals and approximately 15 lease, trail and field school agreements. These agreements included Wild Water Kingdom, Claireville Ranch, Claireville School, McMichael Art Gallery and the Little Men television series.

Staff continued to pursue a number of lease development opportunities on TRCA lands.

Lands Acquired

Watershed	Lands Acquired During 1999	Adjustments During 1999	Hectares To Date
Etobicoke Creek			374
Mimico Creek			40
Humber River	43	13	6,741
Don River	3		917
Highland Creek			395
Rouge River	7		1,113
Duffins Creek	69		2,316
Petticoat Creek			134
Carruthers Creek			25
Lake Ontario Waterfront	8	1	1,322
Total	130	14	13,377



Highlights of the Three Year Business Plan

Corporate Services

In the 1997-1999 Business Plan, Corporate Services included internal activities and support services which allowed for the efficient delivery of all of the TRCA's programs and projects.

A key performance indicator is that the cost of these services as a proportion of total TRCA capital and operating expenditures would be in the 7% range. In 1999, the actual expenditures on these business units were 7.7%. Net levy/grant requirements or net expenditures were projected to grow to $2.332 million in 1999. Actual net expenditures in 1999 for these business units totalled $2.109 million.

Major achievements included:

- Informations systems strategy implementation: networking of head office/BCPV computer systems including e-mail, internet access and shared data bases, Year 2000 compliance, new and expanded telecommunications system, universal desk top computer capability, improved productivity for all knowledge workers.
- Improved capabilities of creating, processing, recording and storing agendas and minutes. Updated various aspects of records management system. Increased efficiency of office services.
- Human Resources' staff provided progam support for the significant downsizing needed to meet Provincial and Municipal funding constraints. Improved health and safety performance. Implemented new job evalution programs and policies.
- Completed head office addition and various renovations to better use existing space.
- Successful implementation of the Development office.

Financial Statement 1999 Highlights

Operating expenditures for 1999 totalled $20.8 million, about $0.1 million over the approved budget. The higher than budgeted expenditures are primarily attributable to unbudgeted programs for which special funding became available during the year. The Authority generates a significant portion of its revenues from non-tax sources including admission and program fees, and retail sales. In 1999, the growth in these types of revenues continued. Combined with unbudgeted revenue sources the Authority was able to end the year with a modest $60,300 deficit. Capital expenditures totalled about $17.9 million and included valley and shoreline regeneration, waterfront regeneration projects and land acquisition. Efforts continued to complete the Etobicoke Motel Strip Waterfront Park Project. The remediation of the contaminated lands in the former Canadian Arsenals site was completed which has permitted development of the park to commence. Over $10.0 million of land acquisitions were undertaken including a strategic portion of land for the Rouge Park.

In 1996, the Authority reviewed all of its activities and completed a Three Year Business Plan setting out the financial strategy to preserve core watershed and public use programs and to deal with the loss of provincial and municipal revenues. 1999 was the third year of that plan and discussions relating to the achievements of that plan can be found on the individual program pages contained in this annual report. The Plan is again being refined and updated to create our 2000 to 2002 'Millennium' Business Plan.

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AUDITORS' REPORT ON SUMMARIZED FINANCIAL STATEMENTS

To the Members of the Toronto and Region Conservation Authority

The accompanying summarized statements of financial position and financial activities and deficit are derived from the complete financial statements of the Toronto and Region Conservation Authority as at December 31, 1999 and for the year then ended on which we expressed an opinion without reservation in our report dated February 25, 2000. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the Authority's financial position, and results of financial activities and cash flows, reference should be made to the related complete financial statements.

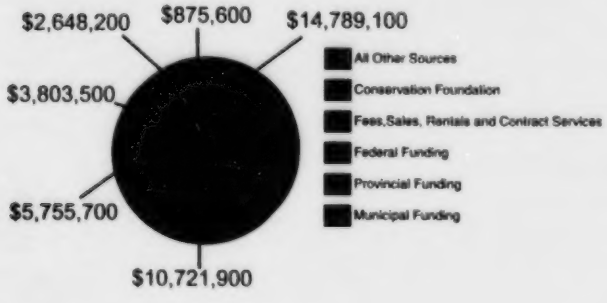
KPMG LLP

Chartered Accountants

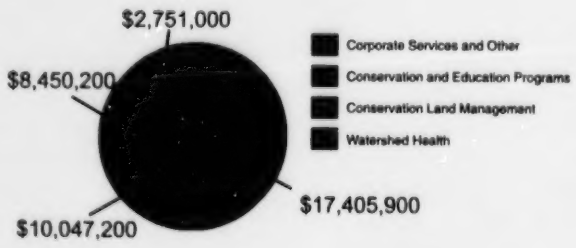
Mississauga, Canada

February 25, 2000

Source of Funds



Allocation of Funds



Corporate Services

TORONTO AND REGION CONSERVATION AUTHORITY

Statement of Financial Activities and Deficit

Year ended December 31, 1999, with comparative figures for 1998

	1999 Budget	1999 Actual	1998 Actual
Expenditures:			
Watershed management and health monitoring	$ 2,254,800	$ 2,253,553	$ 1,984,607
Environmental advisory services	1,379,300	1,391,952	1,345,415
Watershed stewardship	5,039,600	4,804,659	4,316,697
Conservation land management, development and acquisition	16,823,800	17,405,948	12,273,572
Conservation and education programming	9,806,700	10,047,173	9,138,576
Corporate services	3,076,300	2,940,956	2,754,546
Vehicle and equipment, net of usage charged	(36,700)	(216,929)	115,870
Increase (decrease) in vacation pay and sick leave entitlements	–	26,988	(33,978)
	38,343,800	38,654,300	31,895,305
Revenue:			
Municipal:			
Levies	14,437,250	12,007,076	12,563,605
Other	1,643,000	2,782,027	1,806,339
Government grants:			
MNR transfer payments	807,550	776,970	908,463
Provincial - other	3,786,300	3,026,538	1,084,078
Federal	1,324,200	2,648,241	632,557
Authority generated:			
User fees, sales and admissions	8,763,700	8,696,720	8,122,030
Contract services	500,900	762,778	963,593
Interest income:			
General interest	250,000	266,065	358,023
Allocated to reserves	–	30,833	67,388
Proceeds from sale of properties	3,030,000	3,171,982	1,547,916
The Conservation Foundation of Greater Toronto	1,853,600	875,618	995,806
Donations and fundraising	4,000	369,003	43,409
Facility and property rentals	1,315,000	1,262,431	1,343,534
Canada Post Corporation agreement	115,000	576,589	–
Sales and property tax refunds	–	526,560	–
Sundry	258,800	697,806	505,895
	38,089,300	38,477,237	30,942,636
Excess of expenditures over revenue before appropriations from reserves and amounts to be funded in future periods	(254,500)	(177,063)	(952,669)
Increase (decrease) in amounts to be funded in future years	–	26,988	(33,978)
Appropriations to reserves	454,500	89,917	423,911
	200,000	(60,158)	(562,736)
Deficit, beginning of year	(608,349)	(608,349)	(45,613)
Deficit, end of year	$ (408,349)	$ (668,507)	$ (608,349)

TORONTO AND REGION CONSERVATION AUTHORITY

Statement of Financial Position

December 31, 1999, with comparative figures for 1998

	1999	1998
Assets		
Financial assets:		
Cash	$ 3,244,253	$ 3,673,558
Marketable securities	3,747,179	5,135,005
Accounts receivable	2,879,811	2,206,900
Prepaid expenses	130,408	114,192
	10,001,651	11,129,655
Other assets:		
Inventory	636,465	597,741
Property held for sale	275,000	275,000
	911,465	872,741
	$ 10,913,116	$ 12,002,396
Liabilities		
Accounts payable and accrued liabilities	$ 3,081,679	$ 3,434,318
Deferred revenue:		
Municipal levies	2,157,104	2,570,995
Capital and special projects	3,826,851	3,716,600
Vacation pay and sick leave entitlements	880,716	837,889
Trust funds - Rouge Park Alliance	494,599	793,364
	10,440,949	11,353,166
Fund Balances		
Reserves	1,964,570	2,054,487
Deficit	(668,507)	(608,349)
Amounts to be funded in future periods	(823,896)	(796,908)
	472,167	649,230
Contingent liabilities and commitments		
	$ 10,913,116	$ 12,002,396

Development and Marketing 1999 Highlights

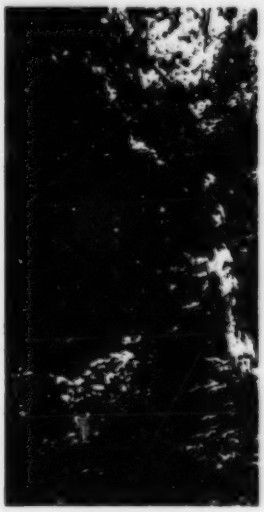
Throughout the Three Year Business Plan, the Toronto and Region Conservation Authority worked in partnership with The Conservation Foundation to complete a strategic review of the organization's revenue development programs. The result of the extensive work included:

- Re-establishment of The Conservation Foundation as a key revenue source for the TRCA.
- Restructured and refocused the Foundation and its many campaigns.
- Created a Development and Marketing Division, including a Group Sales support function.
- Completion of a charitable and commercial market assessment, including a business review of some of the TRCA's public use venues and events.
- Development of new charitable and commercial products, including the Conservation Journeys environmental membership program.
- Development of a longterm, comprehensive revenue development and marketing strategy for the TRCA, and stronger and broader customer/donor service and marketing disciplines within the organization.

Development

The Development Division provides the administration and management for the operation of the Conservation Foundation. The Foundation is an independent, community governed charity which raises awareness and funds for the environmental programs of The Toronto and Region Conservation Authority. The Conservation Foundation raised $900,000 in 1999 for the environmental, watershed and educational programs of the Toronto and Region Conservation Authority. In 1999, the Conservation Foundation continued its reorganization and retooling, begun in 1998, to significantly increase its capacity to raise funds. These development achievements included:

- The development and introduction of a new Conservation Foundation environmental vision for the Toronto region known as 'The Living City'. The Living City vision proposes a bold, new, practical biodiversity green plan and programs for the protection and restoration of the Toronto region natural environment within a sustainability framework. The vision was adopted and will be incorporated into TRCA business planning for 2000 and beyond. In addition, the Conservation Foundation developed a major donor campaign to support the program to be formally launched in 2000.

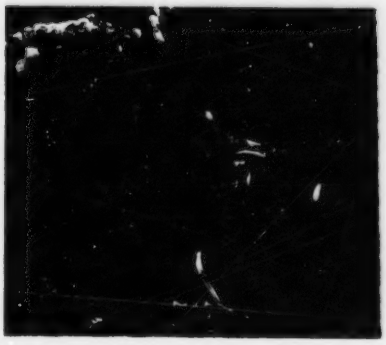


- The successful launch in 1999 of the Conservation Journeys program, an environmental stewardship and nature experience program, attracted some 1,000 members in its first year of limited promotion.
- The development of a Conservation Foundation educational program to generate awareness about the environment and the Foundation brand in the Greater Toronto Area. New materials and community promotions were launched in 1999.
- The development of a donor services program to cultivate and build longterm relationships with donors and supporters of conservation. Enhanced data management and event planning in 1999 allowed the Foundation to connect donors, members and supporters with the issues and environmental programs of interest to them.

Corporate Services

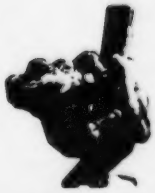
Marketing

The new TRCA Marketing Division provides innovative leadership, marketplace strategies and creative communication resources to tell the TRCA story of the importance of protecting and restoring the natural environment in the place in which we live. Building community support for TRCA environmental initiatives and expanding community use of TRCA facilities and services were a major focus in 1999.



Revenue development continues to be a key objective for the Marketing Division. A number of new initiatives were developed in 1999 for their long-term cultivation as new sources of TRCA revenue:

- Green Heron EcoTours will offer organized nature experiences for corporate and travel trade groups who visit our conservation areas.
- The Conservation Lands of Ontario will develop a product club with other Conservation Authorities and outdoor services for large scale group events at Conservation Areas.
- The Conservation Journeys Passport will offer nature and recreation enthusiasts the opportunity to enjoy year round access to more than 60 Conservation Areas in Southern Ontario, along with a Nature Trail book and other benefits.
- The newly formed Marketing Division initiated a number of cross-promotions with different retailers and corporations to promote our public-use and revenue-generation programs.

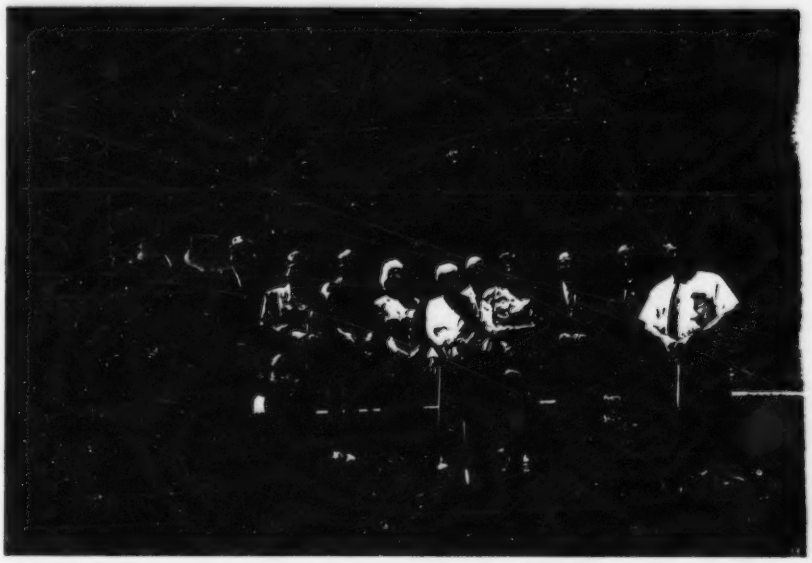


Conservation by The People 1999 Highlights

The Service Recognition Awards Program, adopted in 1976, are a way of paying tribute to members and staff recognized as having made outstanding contributions to the interests of the Toronto and Region Conservation Authority. There are two categories of awards: Honour Roll Awards and Service Recognition Awards.

Honour Roll Awards

On Friday, June 25,1999, 'Recognition Day' was held at the Kortright Centre for Conservation. Honour Roll Awards are given to persons and/or corporations who have made a significant contribution to the goals and objectives of the TRCA. Each award consists of a framed citation and is marked by a tree planted and identified with the recipient's name in designated areas around the TRCA Head Office, at Black Creek Pioneer Village or the Kortright Centre for Conservation.



In 1999, Honour Roll Awards were presented to:

Lois Hancey
Hilda Pangmen
Ken Smee
Amy and Clair Stewart
Milne House Garden Club

Service Recognition Awards

The Service Recognition Awards Program was created to recognize TRCA, Advisory Board and Foundation Directors, as well as staff and volunteers, on an annual basis. The awards are based on years of service:

At the 'Recognition Day' gold medallions were presented to the following Authority members with 10 years of service:

Ila Bossons
Donna Patterson

The following staff with 25 years of service received gold medallions at the 'All Staff Day' in April:

Mumtaz Damji	Bill Kerr
Alyson Deans	Rick Wainwright
Ron Dewell	Debbie Webster
David Harrison	Martin Zubans

Gold medallions were presented to Andy Wickens and Cameron Dolson, who left/retired, with more than 20 years of service.
Gold logo pins, silver logo pins and lifetime passes were also presented according to policy to members of the TRCA and the Conservation Foundation.